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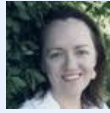
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### Member Statistics

PMP's.....	27
PMI-RMP.....	1
Total Members.....	68

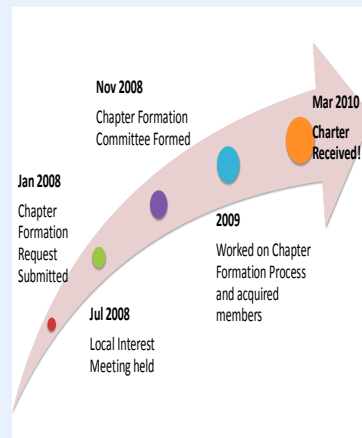
### Announcements

- Happy 1st Anniversary SWMO March 17<sup>th</sup>, 2011. 
- April- to Earn up to 14 PDUs attend 5th Annual Roaring River Conference April 14, 2011 8:00 AM to April 15, 2011 5:00 PM Roaring River Conference Facility Highway 112 - Cassville, MO 65625 - Get discount of about \$50 -There is a special add-to-cart for SWMO
- Gain PDU's by contributing articles for chapter's newsletter - Please e-mail your articles to : [info@pmiswmo.org](mailto:info@pmiswmo.org) (Request all to restrict the articles to max. 500 words)



### President's Message

How it all began ...  
The journey started Early in 2008, when a few like-minded individuals determined that Southwest Missouri, (Branson, Joplin, Springfield, and surrounding communities) needed a local PMI Chapter. Juanita Woods led the process to submit the request to form a chapter to PMI and held a local interest meeting in July 2008. Approximately twenty people attended this meeting, and excitement about the potential for a chapter grew. By November 2008, a core team was identified as the chapter



formation committee, and it was decided by the team that Juanita would lead the chapter formation process. Members of this committee included Pam Abdon, Joe Janowski, NK Shrivastava and Brad Tummons. Upon receiving approval to represent PMI as a Potential Chapter, the committee organized monthly meetings in 2009 to grow interest and acquire members to reach the minimum of



"This is a major project of utmost importance, but it has no budget, no guidelines, no support staff, and it's due in 15 minutes. At last, here's your chance to really impress everyone!"

25 that was required for chapter formation. During 2009, the com-

Management	<ul style="list-style-type: none"> <li>Charter board recognized</li> <li>Bylaws completed</li> <li>Banking accounts opened</li> </ul>
Meetings	<ul style="list-style-type: none"> <li>9 Monthly meetings held</li> <li>1 Virtual/Live meeting</li> <li>1 October Dinner meeting</li> <li>1 Annual Business Meeting</li> <li>8 PDU opportunities in 2010</li> </ul>
Members	<ul style="list-style-type: none"> <li>Doubled membership by year's end</li> <li>Represents more than 25 different area businesses</li> </ul>

mittee completed a plethora of paperwork and received help from the PMI Region 6 mentor, John Baley, in following the lengthy process. We realized success in March 2010, when the potential chapter received its charter with a membership base of 31. By the end of 2010, the newly formed chapter had 57 members of record, more than double what we started with in 2010.

What we have done ...

Once the chapter received its official charter from PMI, the first order of business was to recognize a charter board. The membership agreed that the chapter formation committee would continue as the Chapter board, with the following positions:

Juanita Woods, President,

Pam Abdon, VP Administration and Finance

Joe Janowski, VP Membership

NK Shrivastava, VP Communications and Marketing

Brad Tummons, VP Programs and Professional Development.

<b>Management</b>	<ul style="list-style-type: none"><li>• Charter board recognized</li><li>• Bylaws completed</li><li>• Banking accounts opened</li></ul>
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In the first year of operation, the board led the chapter to a double-digit membership growth through monthly chapter meetings covering a wide variety of topics, from a high school construction project to risk management. These monthly meetings offered those holding PMI credentials with 8 PDU opportunities. The chapter held a dinner meeting in October, with Chuck Tryon ([www.tryonassociates.com](http://www.tryonassociates.com)) speaking on knowledge management and the role of project managers in collecting and sharing knowledge in projects. The chapter board also worked through the operational processes of the chapter, and received approval of the chapter bylaws in December.

Where we are going .....

2011 brings many opportunities and challenges to this fledgling chapter. The board has a growth goal of 90 members by the end of 2011, which will reflect a 50% growth from 2010 ending numbers. In order to increase membership, the board plans to hold more professional development and training opportunities. This requires volunteers to help with the planned events. Therefore, 3 of the five current board positions will be split, giving a board

of 9, and additional volunteer opportunities to support these board positions need to be filled to meet our growth goals for this year and beyond. The board needs your help to make this year a success and provide a foundation for future growth. In the next few months, volunteer and professional development opportunities will be announced. We encourage you to find where you fit with our organization and help us grow. We are here for you!

Together, we can make this a great year!

Juanita Woods  
2011 Chapter President

### Updates from PMI

(Please click the links for more information)

- [PMI Global Congresses and Events](#)
- [Seminars](#)
- [PMI Agile Certification](#)

### Chapter Meeting—March 2011



## The Benefits of Combining PRINCE2 Certification with PMI Certification

*Contributed by* - Jeff Steinman

For years I've been curious about the PRINCE2 Project Management Certification. What was it about? Is it only for people who live in the United Kingdom? Would it apply to me, as a PMI Certified Professional? Would becoming certified be a noticeable achievement? Most importantly; would it help me manage my projects better? Recently I took the PRINCE2 Certification exam and received certification. The benefits were immediately apparent.

The PRINCE2 Certification was originally established under the title of "PRINCE" – "Projects In Controlled Environments". Over the years it evolved, and in 1996 it was officially revamped, re-standardized, and re-named to "PRINCE2".

What is PRINCE2? PRINCE2 is a **process** based method for effective Project Management. Please notice the difference from PMI Certification. The difference becomes apparent when you understand the difference between "process", and "Body of Knowledge". While PMI does an excellent job of providing an accumulated set of knowledge in a standardized format, it steers fairly clear of recommending actual "**processes**" *to follow when managing projects*. That's where PRINCE2 comes in.

PRINCE2 walks you through the entire Project Management lifecycle, beginning at "Project Startup" (the activities that take place *before* a project actually begins, and ends at "Project Close". PRINCE2 provides an effective framework for following repeatable processes that will assist any Project Manager in the governance of his or her Project Management activities.

The PRINCE2 Method differs from the PMI method, by providing a set of repeatable process steps to follow. This is different from the PMI BOK – which is more directed at explaining process items, inputs, outputs, tools, environments etc. While both sets of knowledge complement each other, the benefits of combination become apparent by the synergy the combination generates. By combining the two methodologies, a Project Manager is able to apply the PMI **concepts** of processes, **into the process framework** that PRINCE2 provides. PRINCE2 can be tailored to any project size, much like PMI methodology. However, in PRINCE2 you may never remove a process. A process activity must always be completed, but the process can be tailored to suit the appropriate environment. Additionally, PRINCE2 is an "embedded" methodology; meaning when an organization adapts PRINCE2, the expectation is that it will be applied to all facets of Project Management activities.

Can the two disciplines co-exist? Absolutely. I argue that not only can the two disciplines co-exist; but rather; both double their stated set of benefits when combined in use. Using an analogy of a puzzle, one might call PMI the "pieces", while one might call PRINCE2 the "method" for completing the puzzle. When you have put both together – you create an entire new entity – a beautiful, completed masterpiece!

The next question you may be wondering is, "isn't PRINCE2" only a UK standard? That's equivalent to asking the question "Isn't English only used in the UK"? No! While there are certainly different flavors of the "language" (linguistic or professional), the Project Management processes that PRINCE2 teaches are absolutely universal. The PRINCE2 methodology is a process based set of principles that can be applied to any organization of any size.

**Conclusion:** At the obtainment of my PRINCE2 certification, I observed a world of opportunities open. Suddenly I understood a new language, new terminology, and new processes. I was exposed to a process based system that allowed me new ways of looking at problems. I was refreshed on some Project Management philosophies that sometimes as a PM, I take for granted. And finally, I obtained a new set of tools that I could apply to any project of any size. As a Project Manager, one of the many things I've learned is the more tools we have at our disposal, the easier our lives become.

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**Flexible Delivery**  
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**Flexible Coursework**  
The program is 33-36 credit hours, available in both seminar and thesis option. Coursework is built around the widely recognized Project Management Body of Knowledge (PMBOK).

For more details on this degree: visit [www.tcm.missouristate.edu/pm](http://www.tcm.missouristate.edu/pm)  
email [tcm@missouristate.edu](mailto:tcm@missouristate.edu), or call 1-800-694-2363

### ***Agile Software Development Projects Enable Adaptability and Success***

Agile may be the cure for overdue, high-cost software development projects.

In the past few years, the number of software development projects delivered on time and within budget and requirements have been on the rise, according to The 2006 Chaos Research, a biennial review of software project results by The Standish Group, a research and IT project analysis firm in Boston, Massachusetts, USA. The Standish Group attributes this to Agile project management approaches. Although it is not a total departure from A Guide to the Project Management Body of Knowledge (PMBOK® Guide), Agile, which is a consortium of different methodologies, embraces change and establishes such practices as short iterations, lightweight documentation, a focus on testing and continuous client interaction to accommodate change proactively.

A positive side is that the team and project stay flexible to iterative changes. The negative side is that scope can get out of control, says Bill Martiner, PgMP, principal, VenturePM, Philadelphia, Pennsylvania, USA. "Because you are operating under the idea that scope is to be defined on an ongoing basis, it becomes more difficult to make any long-range plans in larger projects," Mr. Martiner says. Unlike a traditional methodology, Agile requires project managers to take a different approach in scope management and project planning.

"Careful planning has a significant impact to the success of the project. It minimizes the risk during execution and helps keep the projects on track," says Panini Deshpande, PMP, corporate manager, global delivery operations, Aztecsoft Ltd., Pune, Maharashtra, India. Anthony Akins, PMP, director of software development, BRS Labs Inc., Houston, Texas, USA, practices an Agile methodology. His team monitors project progress on a daily basis and after monthly sprints as follows:

**Daily:** The team holds 15-minute stand-up meetings to report on what each person did the previous day, what he or she will do today and to address roadblocks to progress. **Monthly:** In two, two-hour meetings, the team plans the next iteration of the project. During the first meeting, the project team pulls the highest-priority items from the backlog and works them into the month's plan. During the second meeting, the team breaks down the items already identified for the month, works on estimates, discusses the projects and comes to conclusions about specific work for the month. Aside from the flexibility that comes with iterative deliverables, project managers should be sure Agile processes are suited for their organization or client, and their project team. Agile is not necessarily effective for organizations with formal, regulated or controlled environments, Mr. Martiner says. Further, senior-level developers or project managers with previous experience in Agile processes would fare best implementing them. Whatever the culture in which you attempt to implement Agile processes, the results seem the same—successful projects.

"We're pretty well convinced that Agile can tackle just about any problem domain, as long as the business culture is ready to work with it. Traditional software development methodologies were built for a world where software development was expensive and time consuming... As the development tools became more agile, it makes sense to use an Agile methodology," says Darryle Poore, PMP, management consultant, PSC Group LLC, Schaumburg, Illinois, USA.

#### **Ready to Be Agile?**

Here are five suggestions for those thinking about using Agile methodologies:

Ensure a match between methodology and organizational culture.

If the entire organization is not ready for a complete switch to Agile approaches, start implementing them in a single department or with a single project.

Understand your stakeholder involvement from the start.

Remember needs and requirements change and remain flexible.

Focus on delivering features that provide value to the organization.

*This article was published originally in December 2008 in PMP® Passport, a publication of Project Management Institute, Inc.*

**Find all possible words (8) related to Project Management Puzzle on Pg- 5**

**News from the Project Management Master's Program at Missouri State University**

- Contributed by Dr. Callahan, Assoc Professor, MSU  
 The Project Management Masters program at Missouri State University began in 2007 and has seen steady growth in the program since that time. The program has always included flexible delivery options to better accommodate the working professional, and has recently made the program available 100% online. For those students who prefer the in-class environment, about 50% of the program can be taken on campus. The program is currently in the early stages of preparing for PMI accreditation. There are currently approximately 30 institutions world-wide that are PMI accredited. PMI accreditation will assure that the Project Management Master's Program at Missouri State University is maintained at an exceptional level of quality and relevance and is recognized for doing so. Individuals who complete a PMI accredited program earn 1,500 hours of project management experience requirement to sit for the PMP examination. The Project Management Program at Missouri State hopes to have a PMI accreditation visit in 2012.

**Fun Corner :**

**Top 10 Signs You're a Project Manager**

1. Becoming tired of having a social life beyond work.
2. Spending hours planning and re-planning a Friday night out.
3. Thinking Rommel would have been more effective if he'd used a Gantt chart.
4. Using so much jargon customers think you're speaking a foreign language.
5. Organizing your life into milestones.
6. Setting time based tasks for your family at weekends.
7. Buying a personal copy of Microsoft Project for use at home.
8. Giving regular status reports to your other half whilst doing the decorating.
9. Creating a Gantt chart to plan your holidays.
10. Referring to food at dinner parties as "deliverables."

**TEST YOUR KNOELEDGE :**


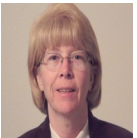

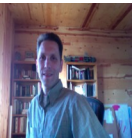

What does 'estimate at complete' mean?

- a) Each anticipated cost for project
- b) Estimated average cost at project completion
- c) Anticipated total cost at project completion
- d) Anticipated expenses at project completion

W F E W B S R X X B  
 Q O I L O F T R O P  
 U F Q Y U U Q B N V  
 A U G S V D T R Y Q  
 L O M D C G E V O J  
 I E M K F O X H J L  
 T L S O G I P Q C M  
 Y I Z P G P Q E T S  
 R G R E T R A H C L  
 K A A G E R F U F R

**Volunteers Needed :**

- The Nomination Committee needs volunteers for chapter's election cycle, who would assist in recruitment, evaluation certification of election results. For more information or email pam@pmiswmo.org or you can contact Monte Smith or Pam Abdon at any chapter meeting
- SWMO PMI Chapter needs a Sponsor Coordinator to recruit and manage sponsors. Please email at nk@pmiswmo.org if you are interested
- \*\*Disclaimer - All volunteers have opportunity to earn up to 5 PDUs in a year for their volunteering work

				
Chapter President Juanita	Vice President Admin & Fin Pam	Vice President Programs Brad	Vice President Membership Joe	Vice President Marketing NK

**Newsletter Committee**

**NK Shrivastava , Vijay Kumar Velayuthan, Vinay Kappagantula**